



Etiqua Insurance Berhad (9557 T)

Level 19, Tower C, Dataran Maybank, No. 1, Jalan Maarof, 59000 Kuala Lumpur

DIRECTORS' REPORT

The directors have pleasure in presenting their report together with the audited abridged financial statements of the Company for the financial year ended 30 June 2011.

PRINCIPAL ACTIVITIES

The Company is principally engaged in the underwriting of life insurance and all classes of general insurance business.

There have been no significant changes in the nature of the principal activities during the financial year, except for the commencement of managing investment-linked business upon the transfer of the assets, liabilities and life insurance business of Mayban Life Assurance Berhad (now known as Sri MLAB Berhad) ("Sri MLAB") as a going concern to the Company on 1 November 2010, as described in Note 4 to the abridged financial statements.

HOLDING AND ULTIMATE HOLDING COMPANIES

The holding and ultimate holding companies of the Company are Mayban Ageas Holdings Berhad ("MAHB") (formerly known as Mayban Fortis Holdings Berhad) and Malayan Banking Berhad ("MBB") respectively, which are both incorporated in Malaysia.

RESULTS

Net profit for the financial year	RM'000 299,019
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There were no material transfers to or from reserves or provisions during the financial year other than as disclosed in the statutory financial statements.

In the opinion of the directors, the results of the operations of the Company during the financial year were not substantially affected by any item, transaction or event of a material and unusual nature, other than the transfer of life insurance business from Sri MLAB as disclosed in Note 4 to the abridged financial statements.

DIVIDENDS

No dividend has been paid or declared by the Company since the end of the previous financial year.

DIRECTORS

The directors of the Company in office since the date of the last report and at the date of this report are:

Dato' Mohd Salleh Hj Harun (Chairman)	
Dato' Johan bin Ariffin	
Zainal Abidin bin Jamal	
Damis Jacobus Ziengs	
Hans J. J. De Cuyper	
Mohamed Nor bin Abdul Hamid	(appointed on 3 September 2010)
Datuk R. Karunakaran	(appointed on 16 November 2010)
Loh Lee Soon	(appointed on 23 December 2010)
Dato' Aminuddin bin Md Desa	(resigned on 30 November 2010)

CORPORATE GOVERNANCE

The Board of Directors ("the Board") is committed in ensuring that the highest standards of corporate governance are practised in the Company. This is a fundamental part in discharging their responsibilities to protect and enhance all stakeholders' values and the financial performance of the Company.

(a) Board responsibilities

In discharging their duties, the Board is equally responsible to ensure compliance with the Insurance Act ("the Act") and Regulations, 1996 and Bank Negara Malaysia's ("BNM") Guidelines, including BNM/RH/GL/003-1: Minimum Standards for Prudential Management of Insurers (Consolidated) and other directives. They also have to comply with the tenets of corporate governance by adopting its best practices as stipulated under BNM/RH/GL/003-2: Prudential Framework of Corporate Governance for Insurers. Apart from their statutory responsibilities, the Board approves the Company's major investments, disposals and funding decisions. They ensure the implementation of appropriate systems to manage risks and also review and approve the strategies and financial objectives to be implemented by the management. These functions are carried out by the Board directly and/or through their various committees.

The Board is responsible for creating the framework and policies within which the Company should be operating and the management is responsible for implementing them. This demarcation reinforces the supervisory role of the Board.

Hence, the Company has an organisational structure showing all reporting lines as well as clearly documented job descriptions for all management and executive employees and formal performance appraisals are done annually.

The directors, with different backgrounds and experiences, collectively bring with them a wide range of skills and specialised knowledge that are required for the management of the Company.

The Board met 7 times during the year and the attendance of the directors was as follows:

	Number of Board meetings	
	Attended	%
Dato' Mohd Salleh Hj Harun (Chairman)	7/7	100
Damis Jacobus Ziengs	6/7	86
Hans J. J. De Cuyper	7/7	100
Dato' Johan bin Ariffin	6/7	86
Zainal Abidin bin Jamal	7/7	100
Mohamed Nor bin Abdul Hamid (appointed on 3 September 2010)	3/6	50
Datuk R. Karunakaran (appointed on 16 November 2010)	5/5	100
Loh Lee Soon (appointed on 23 December 2010)	3/3	100
Dato' Aminuddin bin Md Desa (resigned on 30 November 2010)	2/3	67

(b) Management accountability

Whilst the Board is responsible for creating the framework and policies within which the Company should be operating, the management is accountable for the execution of the enabling policies and attainment of the Company's corporate objectives.

(c) Corporate independence

All material related party transactions have been disclosed in Note 35 to the statutory financial statements.

(d) Internal controls and audit

The Board exercises overall responsibility for the Company's internal controls and its effectiveness. The Board recognises that risks cannot be eliminated completely; as such, the systems and processes put in place are aimed at minimising and managing them. The Company has established internal controls which cover all levels of personnel and business processes that ensure the Company's operations are run in an effective and efficient manner as well as to safeguard the assets of the Company and stakeholders' interests. Continuous assessment of the effectiveness and adequacy of internal controls, which includes an independent examination of controls by the internal audit function, ensures that corrective action where necessary, is taken in a timely manner.

The internal audit reports are tabled at the first scheduled Audit Committee ("AC") meeting after the date of receipt of these reports. The internal audit function reports to the Board through the AC, and its findings and recommendations are communicated to senior management and all levels of staff concerned. The AC is established at the holding company's level.

The composition of the joint AC established at MAHB is as follows:

	Number of AC meetings Attended	%
Loh Lee Soon (Chairman) (appointed on 7 February 2011)	4/4	100
Independent Non-Executive Director		
Damis Jacobus Ziengs	5/6	83
Non-Independent Non-Executive Director		
Datuk Dr. Syed Othman bin Syed Hussin Alhabshi	5/6	83
Independent Non-Executive Director		
Sulaiman bin Salleh (Chairman) (resigned on 6 February 2011)	2/2	100
Independent Non-Executive Director		

The AC met 6 times during the year.

(e) Risk management

The Board takes responsibility in establishing the Risk Management Committee ("RMC"). The primary objective of the RMC is to oversee the senior management's activities in managing the key risk areas of the Company and to ensure that the risk management process is in place and functioning effectively.

The Company established the RMC at the holding company's level. In discharging its responsibilities, the RMC is complemented by the Investment Committee ("IC") of the Board and assisted by the Asset Liability Committee ("ALCO") of the management.

The risk management framework for the Company comprises three main components i.e. policy-making, monitoring and control, and risk acceptance while the risk management approach would premise on three lines of defence i.e. risk-taking, risk control and coordinating units and internal audit. Risks have been classified into three main categories, which are made up of insurance risk, financial risk (including market risk, credit risk and balance sheet risk) and operational risk.

There is an on-going process for identifying, evaluating and managing the significant risks faced by the Company. This is achieved through designated management functions and internal controls, which includes the setting up of operational risk limits for all core activities.

The composition of the joint RMC established at MAHB is as follows:

Mohamed Nor Abdul Hamid (Chairman)	(appointed on 7 February 2011)
Independent Non-Executive Director	
Damis Jacobus Ziengs	
Non-Independent Non-Executive Director	
Datuk R. Karunakaran	(appointed on 7 February 2011)
Non-Independent Non-Executive Director	
Dato' Johan bin Ariffin (Chairman)	(resigned on 6 February 2011)
Independent Non-Executive Director	
Sulaiman bin Salleh	(resigned on 6 February 2011)
Independent Non-Executive Director	

The RMC met 6 times during the year.

(f) Nomination and remuneration committee

The Company will continue to leverage on the existing Nomination and Remuneration Committee of the Board ("NRC") [which had taken effect as merged committee on 27 May 2010] of the ultimate holding company, Malayan Banking Berhad ("MBB"), as part of its governance structure.

The primary objective of the NRC is to establish a documented, formal and transparent procedure for the appointment of directors, chief executive officer and key senior officers. The committee is also responsible to assess the effectiveness of directors, the Board as a whole and the various committees of the Board, the chief executive officer and key senior officers.

Further, the NRC is also responsible to provide a formal and transparent procedure for developing a remuneration policy for directors, chief executive officer and key senior officers and ensuring that their compensation is competitive and consistent with the Company's culture, objectives and strategy.

The composition of the NRC is as follows:-

Dato' Mohd Salleh Hj Harun	(appointed on 1 July 2011)
Independent Non-Executive Director	
Tan Sri Dr Hadenan bin A Jalil	
Independent Non-Executive Director	
Dato' Dr Tan Tat Wai	
Independent Non-Executive Director	
Zainal Abidin bin Jamal	
Non-Independent Non-Executive Director	
Alistair Maitland	
Independent Non-Executive Director	
Dato' Seri Ismail bin Shahudin (Chairman)	(resigned on 1 July 2011)
Independent Non-Executive Director	

The NRC met 11 times during the year.

(g) Investment committee

The Investment Committee ("IC") was previously set up at Mayban Life Assurance Berhad (now known as Sri MLAB Berhad) ("Sri MLAB"). However, its membership, roles and responsibilities transcended beyond Mayban Life Assurance Bhd to cover all other operating companies under Mayban Ageas Holdings Berhad ("MAHB") (formerly known as Mayban Fortis Holdings Berhad), which include Etiqa Insurance Berhad and Etiqa Takaful Berhad. Following the transfer of MLAB's business to Etiqa Insurance Berhad on 1 November 2010, the IC is now established at Etiqa Insurance Berhad.

The objectives of the IC include, to present an opinion on the long-term strategic investment policy including real estate, as a recommendation for the Risk Management Meeting ("RMM")/RMC/Board based on ALCO's advice, to establish the tactical investment policy on the basis of the proposal by the investment manager and within the boundaries laid out in the Investment Management Mandates ("IMM"), to test the policy conducted by the investment manager against the strategic and tactical investment policy/asset management mandate, to evaluate and approve the operational policy conducted by investment manager. It also evaluates, reviews and maintains the Investment Management Guidelines ("IMG"), based on ALCO's advice and negotiates conditions with, appoints or dismisses external fund managers, custodians, banks and other financial intermediaries.

The IC reports to the Board of all the operating companies under MAHB.

The composition of the IC is as follows:

Dato' Sri Abdul Wahid bin Omar (Chairman)	
Non-Independent Non-Executive Director	
Datuk Dr. Syed Othman bin Syed Hussin Alhabshi	
Independent Non-Executive Director	
Hans J. J. De Cuyper	
Chief Executive Officer, Mayban Ageas Holdings Berhad	
Mohd Din bin Merican	
Chief Executive Officer, Etiqa Insurance Berhad	
Ahmad Shahril Azuar Jimin	
Chief Executive Officer, Etiqa Takaful Berhad	
Datuk R. Karunakaran	(appointed 7 February 2011)
Independent Non-Executive Director	
Sulaiman bin Salleh	(resigned 6 February 2011)
Independent Non-Executive Director	
Dato' Haji Aminuddin bin Md. Desa	(resigned on 30 November 2010)
Chief Executive Officer, Mayban Ageas Holdings Berhad	

The IC met 2 times during the year.

(h) Public accountability

As custodian of public funds, the Company's dealings with the public are always conducted fairly, honestly and professionally.

(i) Financial reporting

The Board takes responsibility for presenting a balanced and comprehensive assessment of the Company's operations and prospects each time it releases its annual financial statements to shareholders. The AC of the Board assists by scrutinising the information to be disclosed, to ensure accuracy, adequacy and completeness.

DIRECTORS' BENEFITS

Neither at the end of the financial year, nor at any time during that year, did there subsist any arrangement to which the Company was a party, whereby the directors might acquire benefits by means of the acquisition of shares in or debentures of the Company or any other body corporate, other than as may arise from the share options to be granted pursuant to Maybank Group Employee Share Options Scheme ("ESOS") of the ultimate holding company.

Since the end of the previous financial year, no director has received or become entitled to receive a benefit (other than benefits included in the aggregate amount of emoluments received or due and receivable by the directors as disclosed in Notes 29 and 35 to the statutory financial statements) by reason of a contract made by the Company or a related corporation with the director or with a firm of which he is a member, or with a company in which he has a substantial financial interest.

DIRECTORS' INTERESTS

According to the register of directors' shareholdings, the interests of directors in office at the end of the financial year in shares in the ultimate holding company, Malayan Banking Berhad ("MBB") during the financial year were as follows:

	Number of Ordinary Shares of RM1 each			
	1 July 2010/ since appointment	Bought	Sold	30 June 2011
Ultimate holding company : MBB				
Direct interest:				
Dato' Mohd Salleh Hj Harun	287,781	18,200	-	305,981
Dato' Johan bin Ariffin	70,000	52,805	-	122,805
Mohamed Nor bin Abdul Hamid	9,870	230	-	10,100
Indirect interest:				
Mohamed Nor bin Abdul Hamid	22,233	518	-	22,751
Number of Options over Ordinary Shares of RM0.627 Each				
	1 July 2010	Granted	Exercised	30 June 2011
Ultimate holding company : MBB				
Hans J. J. De Cuyper	-	200,000	-	200,000

OTHER STATUTORY INFORMATION

Other than as disclosed above, none of the directors in office at the end of the financial year had any interest in shares in the Company or its related corporations during the financial year.

(a) Before the statement of financial position and income statement of the Company were made out, the directors took reasonable steps:

- to ascertain that proper action had been taken in relation to the writing off of bad debts and the making of provision for doubtful debts and satisfied themselves that there were no known bad debts and that adequate provision had been made for doubtful debts; and
- to ensure that any current assets which were unlikely to realise their values as shown in the accounting records in the ordinary course of business had been written down to an amount which they might be expected so to realise.

(b) At the date of this report, the directors are not aware of any circumstances which would render:

- it necessary to write off any bad debts or the amount of the provision for doubtful debts inadequate to any substantial extent; and
- the values attributed to the current assets in the financial statements of the Company misleading.

(c) At the date of this report, the directors are not aware of any circumstances which have arisen which would render adherence to the existing method of valuation of assets or liabilities of the Company misleading or inappropriate.

(d) At the date of this report, the directors are not aware of any circumstances not otherwise dealt with in this report or financial statements of the Company which would render any amount stated in the financial statements misleading.

(e) As at the date of this report, there does not exist:

- any charge on the assets of the Company which has arisen since the end of the financial year which secures the liabilities of any other person; or
- any contingent liability of the Company which has arisen since the end of the financial year.

(f) In the opinion of the directors:

- no contingent or other liability has become enforceable or is likely to become enforceable within the period of twelve months after the end of the financial year which will or may affect the ability of the Company to meet its obligations when they fall due; and
- no item, transaction or event of a material and unusual nature has arisen in the interval between the end of the financial year and the date of this report which is likely to affect substantially the results of the operations of the Company for the financial year in which this report is made.

For the purpose of paragraphs (e) and (f), contingent or other liabilities do not include liabilities arising from contracts of insurance underwritten in the ordinary course of business of the Company.

(g) Before the statement of financial position and income statement of the Company were made out, the directors took reasonable steps to ascertain that there was adequate provision for its insurance liabilities in accordance with the valuation methods specified in Part D of the Risk-Based Capital Framework ("RBC Framework") for insurers issued by Bank Negara Malaysia.

SIGNIFICANT EVENT

The significant event during the financial year is disclosed in Note 5 to the abridged financial statements.

SUBSEQUENT EVENT

The subsequent event after the financial year end is disclosed in Note 6 to the abridged financial statements.

AUDITORS

The auditors, Ernst & Young, have expressed their willingness to continue in office.

Signed on behalf of the Board in accordance with a resolution of the directors dated 11 August 2011.

DATO' MOHD SALLEH HJ HARUN

HANS J. J. DE CUYPER

STATEMENT OF FINANCIAL POSITION AS AT 30 JUNE 2011			
Note	30.06.2011 RM'000	30.06.2010 RM'000 (Restated)	01.07.2009 RM'000 (Restated)
Assets:			
Property, plant and equipment	136,228	87,680	79,493
Investment properties	516,360	489,080	502,790
Prepaid land lease payments	20,796	9,897	10,061
Intangible assets	163	285	358
Investment in associate	152	152	-
Investments	12,216,293	5,549,107	5,245,501
Financing receivables	311,916	236,621	363,436
Reinsurance assets	1,318,371	1,047,571	1,229,632
Insurance receivables	289,934	318,492	172,320
Other receivables	164,700	108,257	192,415
Derivative assets	41,782	-	-
Current tax assets	97,441	108,536	102,115
Cash and bank balances	256,669	104,181	99,920
Total Assets	15,370,805	8,059,859	7,998,041
Equity and liabilities:			
Share capital	152,151	152,151	152,151
Reserves	1,403,144	1,065,898	910,434
Total Equity	1,555,295	1,218,049	1,062,585
Insurance contract liabilities	13,037,119	6,219,232	6,167,426
Deferred tax liabilities	79,662	39,249	3,581
Insurance payables	322,331	355,867	183,104
Other payables	332,772	191,148	530,568
Current tax liabilities	43,626	36,314	50,777
Total Liabilities	13,815,510	6,841,810	6,935,456
Total Equity and Liabilities	15,370,805	8,059,859	7,998,041

INCOME STATEMENT FOR THE YEAR ENDED 30 JUNE 2011		
	2011 RM'000	2010 RM'000 (Restated)
Operating revenue	2,504,386	1,737,507
Gross earned premiums	1,928,008	1,381,204
Premiums ceded to reinsurers	(621,234)	(528,534)
Net earned premiums	1,306,774	852,670
Fee and commission income	68,064	52,156
Investment income	488,938	309,062
Realised gains	179,091	58,246
Fair value gains/(losses)	110,236	(9,862)
Other operating (expenses)/revenue	(34,144)	6,660
Other revenue	812,185	416,262
Gross benefits and claims paid	(1,506,094)	(848,277)
Claims ceded to reinsurers	241,102	143,975
Gross change to contract liabilities	(232,461)	169,528
Change in contract liabilities ceded to reinsurers	191,220	(209,545)
Net benefits and claims	(1,306,233)	(744,319)
Management expenses	(232,811)	(193,136)
Fee and commission expenses	(197,997)	(152,946)
Other expenses	(430,808)	(346,082)
Profit/Surplus before taxation	381,918	178,531
Taxation	(82,899)	(60,378)
Net profit for the year	299,019	118,153
Earnings per share (sen)		
Basic	196.53	77.66

STATEMENT OF COMPREHENSIVE INCOME FOR THE YEAR ENDED 30 JUNE 2011		
	2011 RM'000	2010 RM'000
Net profit for the year	299,019	118,153
Other comprehensive income:		
Revaluation of properties	-	(200)
- Deficit on revaluation	-	(996)
- Transfer to profit or loss upon disposal	-	(996)
Net gain on AFS financial assets	58,524	90,566
- Gain on fair value changes	(41,992)	(24,131)
- Transfer to profit or loss upon disposal	14,464	(11,831)
Gain/(loss) on foreign exchange	(2,938)	(16,097)
Tax effect relating to components of other comprehensive income	28,058	37,311
Other comprehensive income for the year, net of tax	327,077	155,464
Total comprehensive income for the year	626,096	273,617

STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 30 JUNE 2011						
	Attributable to owners			Distributable		
	Share Capital	Share Premium	for-Sale Reserve	Other Reserves	Retained Profits	Total Equity
	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
At 1 July 2010 (As previously stated)	152,151	17,728	36,311	55	1,009,724	1,215,969
Effects due to adoption of FRS 139:						
- fair value adjustments	-	-	(1,886)	-	(160)	(2,046)
- impairment losses on investments	-	-	2,379	-	(2,379)	-
- deferred tax on fair value adjustment	-	-	472	-	40	512
- deferred tax on impairment losses on investments	-	-	(595)	-	595	-
Effects due to adoption of FRS 4:						
- impairment losses on insurance receivables	-	-	-	-	2,774	2,774
- deferred tax on impairment losses on insurance receivables	-	-	-	-	(694)	(694)
At 1 July 2010 (As restated)	152,151	17,728	36,681	55	1,009,900	1,216,515
Transfer from Sri MLAB (Note 4)	-	-	11,703	-	-	11,703
Total comprehensive income for the year	-	-	13,594	14,464	299,019	327,077
At 30 June 2011	152,151	17,728	61,978	14,519	1,308,919	1,555,295

	Attributable to owners						Total Equity
	Non-distributable			Distributable			
	Share Capital	Share Premium	for-Sale Reserve	Other Reserves	Retained Profits		Total Equity
	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
At 1 July 2009	152,151	17,728	(13,962)	13,017	893,651	1,062,585	
Total comprehensive income for the year, as previously stated	-	-	50,273	(12,962)	116,073	153,384	
At 30 June 2010 (As previously stated)	152,151	17,728	36,311	55	1,009,724	1,215,969	
Effects due to adoption of FRS 4:							
- impairment losses on insurance receivables	-	-	-	-	2,774	2,774	
- deferred tax on impairment losses on insurance receivables	-	-	-	-	(694)	(694)	
At 30 June 2010 (As restated)	152,151	17,728	36,311	55	1,011,804	1,218,049	

CASH FLOW STATEMENT FOR THE YEAR ENDED 30 JUNE 2011		
	2011 RM'000	2010 RM'000
CASH FLOWS FROM OPERATING ACTIVITIES	381,918	178,531
Profit before taxation	381,918	178,531
Adjustments for:		
Depreciation of property, plant and equipment	6,762	3,268
Amortisation of intangible assets	129	183
Gain from disposal of investment property	-	(1,397)
Fair value gain on investment	(94,888)	-
Fair value (gain)/loss on investment property	(27,030)	10,000
Amortisation of prepaid land lease payments	252	164
Accretion of discounts	(31,344)	(16,701)
Gain on disposal of property, plant and equipment	(180)	(114)
Gain on disposal of prepaid land lease payments	(70)	-
Realised loss on foreign exchange	7,411	432
Allowance/(write back) of impairment of insurance receivables	22,795	(6,616)
Bad debt recovered	(388)	-
Net gain on disposal of investments	(178,841)	(56,735)
Interest income	(386,000)	(226,206)
Allowance/(write back) of impairment on investments	11,682	(138)
Impairment of property, plant and equipment	37	-
Impairment of prepaid land lease payments	13	-
Gross dividend income	(43,946)	(42,839)
Rental income	(31,707)	(24,315)
Loss from operations before changes in operating assets and liabilities	(363,395)	(182,483)
Changes in working capital:		
(Increase)/decrease in reinsurance assets	(271,860)	182,061
Decrease/(increase) in insurance receivables	451	(178,466)
Decrease/(increase) in other receivables	9,114	(8,952)
Decrease in loans	177	111,749
Decrease/(increase) in amounts due to related parties	2,075	(1,858)
Increase in other liabilities	96,627	49,855
Increase in insurance contract liabilities	322,095	75,239
(Decrease)/increase in insurance payables	(36,115)	185,143
Increase in fixed deposits	(41,746)	(111,749)
Proceeds from disposal of investments	2,246,656	1,464,641
Purchase of investments	(1,981,094)	(1,512,317)
Interest income received	399,229	223,284
Dividend income received	42,380	42,710
Rental income received	34,467	20,987
Foreign exchange fluctuation	14,463	-
Cash generated from operations	473,524	359,844
Tax paid	(92,606)	(181,313)
Net cash generated from operating activities	380,918	178,531
CASH FLOWS FROM INVESTING ACTIVITIES	425	115
Proceeds from sale of property, plant and equipment	576	-
Proceeds from sale of prepaid land lease payments	-	4,907
Proceeds from sale of investment property	(8,362)	(16,449)
Purchase of Sri MLAB/Sri MGAB net assets (Note 4)	(285,888)	(267,054)
Purchase of investment in associate	-	(152)
Purchase of intangible assets	-	(116)
Net cash used in investing activities	(293,249)	(278,749)
Net increase in cash and cash equivalents	121,040	4,261
Cash and cash equivalents at beginning of financial year (as previously stated)	104,181	80,763
Transfer from Sri MLAB/Sri MGAB (Note 4)	31,448	19,157
Cash and cash equivalents at beginning of financial year (as restated)	135,629	99,920
Cash and cash equivalents at end of financial year	256,669	104,181
Cash and cash equivalents comprise:		
Cash and bank balances:		
General insurance and shareholder's funds	177,737	84,202
Life insurance fund	78,932	19,979
	256,669	104,181

2. INSURANCE CONTRACT LIABILITIES

	2011			2010			1.7.2009		
	Gross RM'000	Reinsurance RM'000	Net RM'000	Gross RM'000	Reinsurance RM'000	Net RM'000	Gross RM'000	Reinsurance RM'000	Net RM'000
Life insurance (Note A)	10,967,150	(36,966)	10,930,184	4,453,704	(34,856)	4,418,848	4,242,204	(38,849)	4,203,355
General insurance (Note B)	2,069,969	(1,281,405)	788,564	1,765,528	(1,012,715)	752,813	1,925,222	(1,190,783)	734,439
	13,037,119	(1,318,371)	11,718,748	6,219,232	(1,047,571)	5,171,661	6,167,426	(1,229,632)	4,937,794
(A) Life Insurance									
The life insurance contract liabilities and its movements are further analysed as follows:									
(i) Life insurance contract liabilities									
	2011			2010			1.7.2009		
	Gross RM'000	Reinsurance RM'000	Net RM'000	Gross RM'000	Reinsurance RM'000	Net RM'000	Gross RM'000	Reinsurance RM'000	Net RM'000
Claims liabilities	65,426	(1,274)	64,152	16,100	-	16,100	14,809	-	14,809
Actuarial liabilities	7,714,233	(35,692)	7,678,541	3,612,377	(34,856)	3,577,521	3,592,100	(38,849)	3,553,251
Unallocated surplus	1,723,480	-	1,723,480	637,627	-	637,627	621,787	-	621,787
Available-for-sale fair value reserves	256,315	-	256,315	187,600	-	187,600	13,508	-	13,508
Net asset value attributable to unitholders (Note 8)	1,207,696	-	1,207,696	-	-	-	-	-	-
	10,967,150	(36,966)	10,930,184	4,453,704	(34,856)	4,418,848	4,242,204	(38,849)	4,203,355

NOTES TO THE ABRIDGED FINANCIAL STATEMENTS - 30 JUNE 2011

1. INVESTMENTS

	2011 RM'000	2010 RM'000
Malaysian government papers	602,846	399,306
Singapore government securities	57,000	50,067
Debt securities	7,398,197	3,164,444
Equity securities	1,719,509	703,906
Unit and property trust funds	56,410	42,344
Structured deposits	330,671	227,729
Negotiable certificate of deposits	716,159	245,971
Foreign notes	209,132	-
Deposits with financial institutions	1,126,369	715,340
	12,216,293	5,549,107

The Company's financial investments are summarised by categories as follows:

Available-for-sale ("AFS")	2011 RM'000	2010 RM'000
Fair value through profit and loss ("FVTPL")		
- designated upon initial recognition	7,497,587	-
- held for trading ("HFT")	1,114,124	-
Loan and receivables ("LAR")	1,126,369	715,340
	12,216,293	5,549,107

The carrying value of investments maturing after 12 months are as follows:

	2011 RM'000	2010 RM'000
AFS	1,004,235	4,532,205
FVTPL		
- designated upon initial recognition	7,164,371	-
- HFT	313,320	-
LAR	1,000	200,000
	8,482,926	4,732,205

(a) Available-for-Sale ("AFS")

	2011 RM'000	2010 RM'000
Fair value		
Malaysian government papers	84,740	399,306
Singapore government securities	57,000	50,067
Debt securities:		
Quoted outside Malaysia	42,243	42,407
Unquoted in Malaysia	789,266	3,105,423
Unquoted outside Malaysia	22,827	16,614
Equity securities:		
Quoted in Malaysia	1,246,690	594,555
Quoted outside Malaysia	71	1,362
Unquoted in Malaysia	105,842	103,761
Unquoted outside Malaysia	5,078	4,228
Unit and property trust funds:		
Quoted in Malaysia	8,066	23,588
Quoted outside Malaysia	11,114	2,383
Unquoted in Malaysia	4,302	16,373
Unquoted outside Malaysia		

(ii) Movements of life insurance contract liabilities

	Provision for outstanding claims RM'000	NAV attributable to unitholders RM'000	AFS RM'000	Actuarial liabilities RM'000	Surplus RM'000	Gross RM'000	Reinsurance RM'000	Total Liabilities RM'000
As at 1 July 2010 (as previously stated)	16,100	-	187,600	3,612,377	637,627	4,453,704	(34,856)	4,418,848
Effects due to adoption of FRS 139:								
- Reclassification investment from AFS to FVTPL	-	-	(70,487)	-	58,070	(12,417)	-	(12,417)
- On impairment of investments assets	-	-	4,149	-	(4,149)	-	-	-
- Deferred tax on reclassification investment from AFS to FVTPL	-	-	5,639	-	(4,646)	993	-	993
- Deferred tax on impairment of investments assets	-	-	(332)	-	332	-	-	-
As at 1 July 2010 (as restated)	16,100	-	126,569	3,612,377	687,234	4,442,280	(34,856)	4,407,424
Transfer from Sri MLA (Note 4)	32,168	1,465,879	80,060	3,910,078	971,539	6,459,724	(1,133)	6,458,591
Earned premiums	-	-	-	-	618,092	761,514	(20,834)	740,680
Other revenue	-	-	-	-	608,673	652,691	17,283	669,974
Benefits and claims	17,158	(441,019)	-	-	(545,830)	(969,691)	3,410	(966,281)
Other expenses	-	(39)	-	-	(172,662)	(172,701)	-	(172,701)
Change in Reserve:								
- Discounting	-	-	-	145,257	(145,257)	-	(110)	(110)
- Assumptions	-	-	-	52,479	(52,479)	-	(2,399)	(2,399)
- Policy Movements	-	-	-	(5,958)	5,958	-	1,673	1,673
Changes in AFS	-	-	54,006	-	-	54,006	-	54,006
Taxation	-	(4,565)	(4,320)	-	(10,965)	(19,850)	-	(19,850)
Transfer to shareholders	-	-	-	-	(240,823)	(240,823)	-	(240,823)
As at 30 June 2011	65,426	1,207,696	256,315	7,714,233	1,723,480	10,967,150	(36,966)	10,930,184
As at 1 July 2009	14,809	-	13,508	3,592,100	621,787	4,242,204	(38,849)	4,203,355
Earned premiums	-	-	-	-	335,969	335,969	(13,832)	322,137
Other revenue	-	-	-	-	252,318	252,318	9,236	261,554
Benefits and claims	1,291	-	-	-	(408,891)	(407,600)	4,596	(403,004)
Other expenses	-	-	-	-	(105,458)	(105,458)	-	(105,458)
Change in Reserve:								
- Discounting	-	-	-	7,318	(7,318)	-	(166)	(166)
- Assumptions	-	-	-	14,266	(14,266)	-	-	-
- Policy Movements	-	-	-	(1,307)	1,307	-	4,159	4,159
Changes in AFS	-	-	189,231	-	-	189,231	-	189,231
Taxation	-	(15,139)	-	-	(17,821)	(32,960)	-	(32,960)
Transfer to shareholders	-	-	-	-	(20,000)	(20,000)	-	(20,000)
As at 30 June 2010	16,100	-	187,600	3,612,377	637,627	4,453,704	(34,856)	4,418,848

Included in the unallocated surplus component of the insurance contract liabilities is an amount of RM1,270,635,955 (2010 : RM555,685,274), being the accumulated surplus of the Non Participating Fund ("Non Par Fund") of the Company less the estimated actuarial liabilities for the Fund (collectively referred to as the "Non Par unallocated surplus"). In accordance with FRS 4 and the Framework for Preparation and Presentation of Financial Statements ("FRS Framework"), the Non Par unallocated surplus does not meet the definition of a liability, that is, a present obligation of the company arising from past events, the settlement of which is expected to result in an outflow of economic benefits as the Non Par unallocated surplus represents the residual interest in the assets of the Non Par Fund after consideration of all liabilities. In addition, in accordance to FRS 139, the AFS reserves of the life insurance fund of the Company, amounting to RM256,315,126 (2010 : RM187,601,095) should be accounted for as equity of the Company.

In accordance with the requirements of Guidelines issued by BNM, the Company has continued to classify the Non Par unallocated surplus and the AFS reserves of the Non Par Fund as insurance contract liabilities. These are modifications to the FRS which had been approved by BNM under Section 90 of the Insurance Act 1996. Had the Company applied the requirements of the Standards and the FRS Framework, the insurance contract liabilities of the Company would have been lower by RM1,526,951,081 (2010 : RM743,286,369); consequently, the retained profits and AFS reserves of the Company would have been higher by RM1,270,635,955 and RM256,315,126 (2010 : RM555,685,274 and RM187,601,095) respectively.

(B) General insurance

	2011			2010			1.7.2009		
	Gross RM'000	Reinsurance RM'000	Net RM'000	Gross RM'000	Reinsurance RM'000	Net RM'000	Gross RM'000	Reinsurance RM'000	Net RM'000
Claims liabilities (i)	1,352,205	(888,082)	464,123	1,135,204	(697,839)	437,365	1,342,139	(903,391)	438,748
Premium liabilities (ii)	717,764	(393,323)	324,441	630,324	(314,876)	315,448	583,083	(287,392)	295,691
	2,069,969	(1,281,405)	788,564	1,765,528	(1,012,715)	752,813	1,925,222	(1,190,783)	734,439
(i) Claims liabilities									
At 1 July	1,135,204	(697,839)	437,365	1,342,139	(903,391)	438,748			
Claims incurred in the current accident year	744,252	(424,207)	320,045	477,975	(167,448)	310,527			
Other movements in claims incurred in prior accident years	(14,154)	11,050	(3,104)	(248,419)	261,366	12,947			
Claims paid during the year	(535,115)	236,405	(298,710)	(440,678)	139,379	(301,299)			
Movements in Unallocated Loss									
Adjustments Expenses ("ULAE")	5,484	(3,828)	1,656	(5,013)	7,786	2,773			
Movements in PRAD	16,534	(9,663)	6,871	9,200	(35,531)	(26,331)			
At 30 June	1,352,205	(888,082)	464,123	1,135,204	(697,839)	437,365			
(ii) Premium liabilities									
At 1 July	630,324	(314,876)	315,448	583,083	(287,392)	295,691			
Premiums written in the year	1,253,934	(678,847)	575,087	1,092,476	(542,186)	550,290			
Premiums earned during the year	(1,166,494)	600,400	(566,094)	(1,045,235)	514,702	(530,533)			
At 30 June	717,764	(393,323)	324,441	630,324	(314,876)	315,448			

3. OTHER COMMITMENTS AND CONTINGENCIES

	2011		2010		Transferred from Sri MLAB 2011		Sri MGAB 2010	
	RM'000	RM'000	RM'000	RM'000	Note	RM'000	RM'000	
Approved and contracted for:								
Property, plant and equipment	1,882	3,338						
Intangible assets	17,622	24,290						
	19,504	27,628						
Approved and not contracted for:								
Property, plant and equipment	200	490						

4. NET ASSETS TRANSFERRED

Mayban Life Assurance Berhad (now known as Sri MLAB Berhad) ("Sri MLAB") and Mayban General Assurance Berhad (now known as Sri MGAB) ("Sri MGAB") transferred their businesses and net assets as a going concern to the Company, on 1 November 2010 and 1 July 2009 respectively, pursuant to Vesting Orders obtained from the High Court of Malaya in Kuala Lumpur, and High Court of Singapore for Sri MGAB. Details of the net assets transferred are as follows:

	Transferred from Sri MLAB 2011		Sri MGAB 2010	
	Note	RM'000	Note	RM'000
Assets:				
Property, plant and equipment		48,058		43,426
Investment properties		250		990
Prepaid land lease payments		11,670		7,984
Intangible Assets		-		56
Investments		6,538,834		516,591
Financing receivables		75,900		15,066
Reinsurance assets	2	1,133		395,928
Insurance receivables		4,505		35,068
Other receivables		80,110		11,371
Derivative assets		41,371		-
Cash and bank balances		31,448		19,157
		6,833,279		1,045,637
Equity and Liabilities:				
AFS reserves		11,703		-

5. SIGNIFICANT EVENT

Transfer of life insurance business from Sri MLAB
On 1 November 2010, Sri MLAB transferred its life insurance business to the Company under a scheme made pursuant to Part XI, of the Insurance Act, 1996 at a purchase consideration equivalent to the net book value of the insurance businesses.
BNM approved the scheme of transfer on 30 July 2010, while the High Court of Malaya approved the scheme on 27 September 2010.

6. SUBSEQUENT EVENT

On 23 June 2011, the Board of Directors of the ultimate holding company, MBB has approved the change in financial year end date from 30 June to 31 December.
Accordingly, on 11 August 2011, the Board of Directors of the Company had similarly approved the change in the financial year end from 30 June to 31 December, which shall be implemented after the close of the financial year ended 30 June 2011. The new financial year will run from 1 July 2011 to 31 December 2011, covering a period of six (6) months. Thereafter, the financial year shall revert to twelve (12) months ending 31 December, of each subsequent year.

7. REGULATORY CAPITAL REQUIREMENT

The capital structure of the Company as at 30 June 2011, as prescribed under the RBC Framework is provided below:

	2011 RM'000	2010 RM'000
Eligible Tier 1 Capital	152,151	152,151
Share capital (paid up)	3,696,119	2,190,779
Reserves, including retained earnings	3,848,270	2,342,930
Tier 2 Capital		
Revaluation reserves	11,887	11,887
Available for sale reserves	318,293	223,911
Foreign exchange reserves	2,632	(11,832)
	332,812	223,966
Amount deducted from Capital	(53,788)	(46,528)
Total Capital Available	4,127,294	2,520,368

8. INSURANCE FUNDS

The Company's principal activities are organised by funds and segregated into Shareholder's, General and Life funds in accordance with the Insurance Act, 1996 and Insurance Regulations, 1996.

The Company's Statement of Financial Position and Income Statement have been further analysed by funds.

The Life business offers a wide range of participating and non-participating Whole Life, Term Assurance, Endowment and Annuity products, as well as Unit-linked products.

The General insurance businesses offer general insurance products which include Motor, Fire, Marine, Aviation and Transit ("MAT"), Health & Surgical and Miscellaneous products.

STATEMENT OF FINANCIAL POSITION BY FUNDS AS AT 30 JUNE 2011

	Total			Shareholder's and General Fund			Life Fund		
	30.06.2011 RM'000	30.06.2010 RM'000 (Restated)	01.07.2009 RM'000 (Restated)	30.06.2011 RM'000 (Restated)	30.06.2010 RM'000 (Restated)	01.07.2009 RM'000 (Restated)	30.06.2011 RM'000 (Restated)	30.06.2010 RM'000 (Restated)	01.07.2009 RM'000 (Restated)
Assets:									
Property, plant and equipment	136,228	87,680	79,493	64,289	54,153	53,759	71,939	33,527	25,734
Investment properties	516,360	489,080	502,790	35,890	35,870	39,580	480,470	453,210	463,210
Prepaid land lease payments	20,796	9,897	10,061	10,343	8,658	8,787	10,453	1,239	1,274
Intangible assets	163	285	358	148	227	253	15	58	105
Investment in associate	152	152	-	152	152	-	-	-	-
Investments	12,216,293	5,549,107	5,245,501	1,862,356	1,658,669	1,665,940	10,353,937	3,890,438	3,579,561
Financing receivables	311,916	236,621	363,436	29,242	32,230	66,141	282,674	204,391	297,295
Reinsurance assets	1,318,371	1,047,571	1,229,632	1,281,405	1,012,715	1,190,783	36,966	34,856	38,849
Insurance receivables	289,934	318,492	172,320	240,618	296,032	148,680	49,316	22,460	23,640
Other receivables	164,700	108,257	192,415	46,909	47,844	138,138	117,791	60,413	54,277
Derivative assets	41,782	-	-	-	-	-	41,782	-	-
Current tax assets	97,441	108,536	102,115	83,365	93,709	87,288	14,076	14,827	14,827
Cash and bank balances	256,669	104,181	99,920	177,737	84,202	69,293	78,932	19,979	30,627
Total Assets	15,370,805	8,059,859	7,998,041	3,832,454	3,324,461	3,468,642	11,538,351	4,735,398	4,529,399
Equity and liabilities:									
Share capital	152,151	152,151	152,151	152,151	152,151	152,151	-	-	-
Reserves	1,403,144	1,065,898	910,434	1,403,144	1,065,898	910,434	-	-	-
Total Equity	1,555,295	1,218,049	1,062,585	1,555,295	1,218,049	1,062,585	-	-	-
Insurance contract liabilities	13,037,119	6,219,232	6,167,426	2,069,969	1,765,528	1,925,223	10,967,150	4,453,704	4,242,203
Deferred tax liabilities	79,662	39,249	3,581	9,097	8,660	(12,219)	70,565	30,589	15,800
Insurance payables	322,331	355,867	183,104	296,580	343,409	167,531	25,751	15,573	15,573
Other payables	332,772	191,148	530,568	(132,835)	(16,768)	325,522	465,607	207,916	205,046
Current tax liabilities	43,626	36,314	50,777	34,348	5,583	-	9		